

The NetJets Card Program™ is the perfect solution for private flyers who travel less frequently, prefer a short-term commitment, or simply want to trial the NetJets program. With multiple private jet card options to choose from, your ownership is personalized, making it the ideal travel solution for your unique needs. Simply pay the all-inclusive upfront price and receive guaranteed access (24x7) to your aircraft type or larger in as little as 10 hours' advanced notice – no matter where you are or where you're looking to go.

When you fly, your billed time is calculated as occupied flight time, plus 6-min on each end for taxi time. This means you don't have to worry about the positioning of the aircraft or the deadhead for one-way flights. Following each flight, we simply subtract the billed time away from your remaining jet card hours, rounded to the nearest 1/10th of an hour.

At the end of your term or when you fly all your hours, you can either walk away, purchase another Jet Card or graduate to the NetJets Share™ or NetJets Lease™ programs, which start at 50 hours per year, and offer more flexibility in a more cost-effective manner.

25-HOUR ALL-INCLUSIVE JET CARD PRICING

	Aircraft	Elite Card	Classic Card	Specialty
1: 1: 6:1:	Phenom 300	\$187,900	\$220,900	-
Light Cabin	Citation XLS	\$214,900	\$251,900	-
	Citation Sovereign	\$271,900	\$315,900	-
Mid/Super- mid	Citation Latitude	\$324,900	\$353,900	-
	Challenger 350	\$381,900	\$434,900	-
Large Cabin	Challenger 650	\$410,900	\$476,900	-
	Gulfstream 450	\$466,900	\$537,900	-
	Specialty Card			\$264,900

	Elite	Classic	Specialty
Pricing Structure	All-Inclusive	All-Inclusive	All-Inclusive
Term	• 24-months (12 +12)	• 24-months (12 +12)	• 24-months (12 +12)
Peak Period Days	45 Peak Days120 Hour Notice25% premium on PPDs	30 Peak Days 120 Hour Notice NO premium on PPDs	30 Peak Days 120 Hour Notice 25% premium on international or Hawaii flights when using larger aircraft
Booking Notice	24-hour notice	10-hour notice	10-hour notice
Availability	Guaranteed Access to your aircraft type (or larger).	Guaranteed Access to your aircraft type (or larger).	Flights under 3.5hrs, fly on Citation XLS Flights 3.5hrs or longer; fly on mission-capable, 8-pax aircraft (Sovereign/Latitude/CL350)

2021 PEAK PERIOD DAYS

Guaranteed availability, even on the busiest travel days of the year

For the designated Peak Period Days when demand on the NetJets fleet is the greatest, aircraft availability is guaranteed, but you need to provide more advance notice. For new bookings or changes to existing flight plans, the required notice is 48 hours for NetJets Owners and 120 hours for jet card Owners. Even with advance notice, we may request that you accelerate or delay your departure time by up to three hours, depending on flight demand.

NETJETS OWNERS' Peak Day Rules:

- Advanced notice of 48 hours is required for new bookings or changes to existing flight plans on PPDs.
- NetJets Owners of 25-hour shares may be subject to the same PPDs and the same PPD restrictions as "Classic Card" Owners.

JET CARD OWNERS' Peak Day Rules:

- Advanced notice of 120 hours is required for new bookings or changes to existing flight plans on PPDs.
- A mission-capable aircraft may be provided
- Travel on PPDs is not available for:
 - Owners with a negative hours or expired cards or Owners of 12.5-hour cards
 - > Flights after the initial 12-month term

SPECIALTY CARD Additional Peak Day Rules:

- Peak Days are subject to the 30 Classic Card peak days.
- All 3.5-hour (+) flights on a mission-capable aircraft between Collective Service Area and an international location on the 30 Peak Days subject to a 25% premium (Trip Time x 1.25 = Billed Card Hours). This includes flights to/from Hawaii.

ELITE CARD Additional Peak Day Rules:

 Flights on up to 45 published NetJets Elite Card PPDs are subject to a 25% premium (Trip Time x 1.25 = Billed Card Hours)

CLASSIC CARD OWNERS	ELITE CARD OWNERS	DESCRIPTION
1/2/21	1/2/21	New Year's Return Travel Day
1/3/21	1/3/21	New Year's Return Travel Day
N/A	1/4/21	New Year's Secondary Travel Day
N/A	1/14/21	Thursday before Martin Luther King Jr. Day
N/A	1/15/21	Friday before Martin Luther King Jr. Day
1/18/21	1/18/21	Martin Luther King Jr. Day
N/A	2/10/21	Wednesday before Presidents Day
2/11/21	2/11/21	Thursday before Presidents Day
2/12/21	2/12/21	Friday before Presidents Day
2/15/21	2/15/21	Presidents Day
2/16/21	2/16/21	Tuesday after Presidents Day
3/4/21	3/4/21	Early Thursday in March
3/5/21	3/5/21	Early Friday in March
N/A	3/7/21	Early Sunday in March
3/11/21	3/11/21	Second Thursday in March
3/12/21	3/12/21	Second Friday in March
N/A	3/14/21	Second Sunday in March
3/18/21	3/18/21	Third Thursday in March
3/19/21	3/19/21	Third Friday in March
3/21/21	3/21/21	Third Sunday in March
3/28/21	3/28/21	Late Sunday in March
N/A	3/31/21	Wednesday before Good Friday
4/1/21	4/1/21	Thursday before Good Friday
4/4/21	4/4/21	Easter Sunday*
4/5/21	4/5/21	Easter Monday
N/A	5/27/21	Thursday before Memorial Day
N/A	5/28/21	Friday before Memorial Day
7/5/21	7/5/21	Independence Day Return Travel Day
9/6/21	9/6/21	Labor Day
N/A	10/7/21	Thursday before Columbus Day
N/A	10/8/21	Friday before Columbus Day
10/10/21	10/10/21	Sunday before Columbus Day
10/11/21	10/11/21	Columbus Day
N/A	11/18/21	Thursday before Thanksgiving
N/A	11/19/21	Friday before Thanksgiving
11/23/21	11/23/21	Tuesday before Thanksgiving
11/24/21	11/24/21	Wednesday before Thanksgiving
11/27/21	11/27/21	Saturday after Thanksgiving
11/28/21	11/28/21	Sunday after Thanksgiving
N/A	11/29/21	Monday after Thanksgiving
12/17/21	12/17/21	Friday Weekend before Christmas
12/18/21	12/18/21	Saturday Weekend before Christmas
12/26/21	12/26/21	Day after Christmas
12/27/21	12/27/21	Monday after Christmas
N/A	12/28/21	Weekday after Christmas travel



FLY PRIVATE WHILE HELPING PATIENTS WITH CANCER

INTRODUCING THE NETJETS CORPORATE ANGEL CARD

NetJets is extending its partnership with Corporate Angel Network (CAN) to offer NetJets Owners a new way to fly while helping others. Purchase a 25-hour NetJets Corporate Angel Card™ and NetJets will contribute one flight hour to patients with cancer traveling to and from treatment. Additional benefits include the following:

- Fly the best-selling Citation XLS for all flights under 3.5 hours. (For longer flights, fly a mission-capable midsize or super-midsize aircraft, up to eight passengers)
- 365 days of guaranteed access to the NetJets fleet, including 30 Peak Period Days at 25% premium for international flights
- Only 10 hours' notice required for non-peak days (120 hours on peak days)
- No long-term commitment

NETJETS + CORPORATE ANGEL NETWORK

For 20+ years, NetJets has supported Corporate Angel Network, the only charitable organization focused solely on transporting immune-compromised patients with cancer for lifesaving treatment. In addition to donating one flight hour for every NetJets Corporate Angel Card™ purchased, our Owners can also give flight hours to CAN. NetJets matches the first 50 hours of Owner donations annually and makes repositioning flights available to CAN. We are proud to share that in 2020, nearly 200 flight hours were donated to this important mission.

FOR MORE INFORMATION, CONTACT YOUR NETJETS SALES EXECUTIVE OR CALL 877-NETJETS (877-638-5387).

TERMS AND CONDITIONS: Purchase price inclusive of flight hours, fuel, and federal excise tax on flight hours and fuel. Miscellaneous fees (domestic passenger tax, international fees, ground transportation charges, etc.) will be invoiced as per a standard card agreement. Aircraft for flights greater than 3.5 hours provided at NetJets' discretion based on flight mission and passenger count. Request cannot exceed eight passengers. Additional terms and conditions apply. Please reach out for more details.

NetJets Inc. is a Berkshire Hathaway company. All aircraft offered by NetJets® in the United States for shared sale, lease, or use under the NetJets Card™ and other jet card programs are managed and operated by NetJets Aviation, Inc. Executive Jet Management, Inc. provides aircraft management services for customers who have their own aircraft, as well as charter air transportation services using select aircraft from its managed fleet. Both of these U.S. operating companies are wholly owned subsidiaries of NetJets Inc. The NetJets Europe Program is a joint venture between NetJets Inc. and its partners in Europe. NetJets®, Executive Jet Management®, and IntelliJet® are registered service marks. Cessna®, Citation®, and XLS® are registered trademarks of Textron Innovations Inc.

NETJETS



The NetJets Elite Card® features all-inclusive pricing and is the most seamless way to join the NetJets family. With this product, you'll receive 25 flight hours on the Citation XLS¹ or Gulfstream G450 with no long-term commitment. And with a simple call or click, you'll enjoy guaranteed aircraft availability with as little as 24 hours' notice.

ENJOY ALL THE ADVANTAGES OF FLYING WITH NETJETS

- The most experienced, best-trained pilots in the industry, along with unmatched operational and safety standards
- Superior service from a dedicated team who's available around the clock, ready to assist with all aspects of flight and travel planning
- The ability to move between aircraft types and fly on the approximately 750 aircraft² in the global NetJets fleet
- The ultimate in peace of mind and financial stability from a Berkshire Hathaway company
- Access to once-in-a-lifetime events, including private concerts and special parties surrounding major events like Art Basel and the Masters

TERMS AND CONDITIONS:

- Purchase price inclusive of flight hours, fuel, and Federal Excise Tax on flight hours and fuel. Miscellaneous fees (domestic passenger tax, international fees, ground transportation charges, etc.) will be invoiced per a standard card agreement
- Flights on up to forty-five (45) published NetJets Elite Card® Peak Period Days are subject to a 25% premium (flight time is multiplied by 1.25, and the resulting number is the number of hours deducted from the card)
- May be used for travel with NetJets Europe. Current interprogram exchange rates will apply. Flights on a NetJets Europe Peak Period Day are subject to a 25% premium
- 24-hour minimum booking notice required for flights on Non-Peak Period Days. 120-hour minimum booking notice required for flights on Peak Period Days

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¹ Citation Excel is part of this fleet.

² Total number of aircraft includes aircraft under management by Executive Jet Management and NetJets Europe



We offer three different types of cards within the NetJets Marquis Card Program™: Elite, Classic, and Specialty. All cards offer 365 days of access to the NetJets fleet. Just choose the card terms that are right for you, and we'll do the rest. So, regardless of whether you're new to NetJets or a longtime card Owner, we have a card product that is guaranteed to meet your needs.

	ELITE CARD	CLASSIC CARD	SPECIALTY CARD
	Experience extraordinary service at an exceptional price	Take advantage of best-in-the-industry services—with very limited rules and restrictions	Enjoy a special opportunity to experience NetJets via our partnership with (RED)
AIRCRAFT	Phenom 300, Citation XLS, Citation Sovereign, Citation Latitude, Challenger 350, Challenger 650, or Gulfstream G450	Phenom 300, Citation XLS, Citation Sovereign, Citation Latitude, Challenger 350, Challenger 650, or Gulfstream G450	Guaranteed access to the Citation Excel/XLS or a larger aircraft, depending on your mission ¹
HOURS	25-hour increments	25- or 50-hour increments	25-hour increments
ACCESS	365 days guaranteed availability, including up to 45 Peak Period Days at 25% premium	365 days guaranteed availability, including 30 Peak Period Days—at no additional cost	365 days guaranteed availability, including 30 Peak Period Days at 25% premium for international flights
TERM LENGTH	24 months ²	24 months ²	24 months ²
RESPONSE TIME	Fly within 24 hours on nonpeak days (120-hours response time on peak days)	Superior to most competitors; fly within 10 hours on nonpeak days (120-hours response time on peak days)	Superior to most competitors; fly within 10 hours on nonpeak days (120-hours response time on peak days)

QUESTIONS?

Please reach out to your NetJets Sales Team today. We look forward to helping you find the NetJets card that's right for you.

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 $^{^{1}}$ Up to 8 passengers. Actual aircraft at NetJets' discretion. All flights must depart or arrive in the Collective Service Area.

² All 25-hour cards have a 12-month standard term and a 12-month grace period. Peak Period Day access not guaranteed during grace period. 50-hour cards have a 24-month standard term.

NETJETS° Aircraft Comparison



NetJets Phenom 300

		Passengers			
Cruise	mph	2	4	7	
Long Range High Speed	422 495	1,978sm 1,887sm	1,809sm 1,742sm	1,436sm 1,395sm	



NetJets Citation XLS

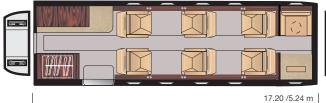
	Passengers			
Cruise	mph	2	4	7
Long Range High Speed	390 495	2,316sm 2,014sm	2,090sm 1,829sm	1,758sm 1,556sm



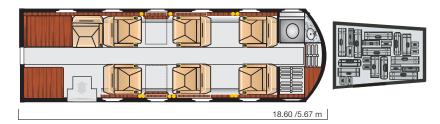
NetJets Citation Sovereign

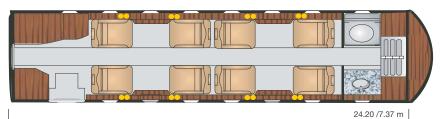
			Passengers		
Cruise	mph	2	4	8	
Long Range High Speed	420 495	3,243sm 3,030sm	3,145sm 2,951sm	2,798sm 2,650sm	

NETJETS[®] Aircraft Comparison











NetJets

Phenom 300

14.75 ft
17.20 ft
4.90 ft
5.10 ft
74.00 ft ³

NetJets

Citation XLS

Interior Seating Length	16.00 ft 18.60 ft
Overall Cabin Length Cabin Height	5.70 ft
Cabin Width	5.60 ft
Baggage Volume	79.00 ft ³

NetJets

Citation Sovereign

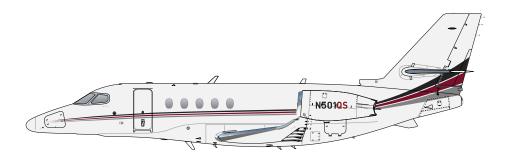
Interior Seating Length	20.00 ft
Overall Cabin Length	24.20 ft
Cabin Height	5.70 ft
Cabin Width	5.60 ft
Baggage Volume	100.00 ft ³

NETJETS° Aircraft Comparison



NetJets Citation XLS

		Passengers		
Cruise	mph	2	4	7
Long Range High Speed	390 495	2,316sm 2,014sm	2,090sm 1,829sm	1,758sm 1,556sm



NetJets Citation Latitude

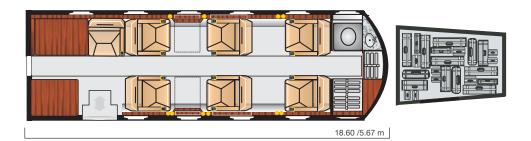
		Passengers		
Cruise	mph	2	4	8
Long Range High Speed	420 495	3,068sm 2,866sm	2,899sm 2,720sm	2,567sm 2,430sm

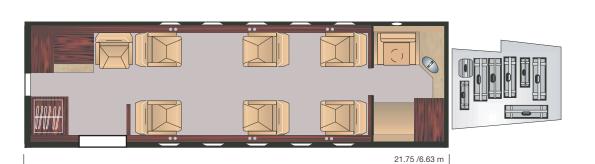


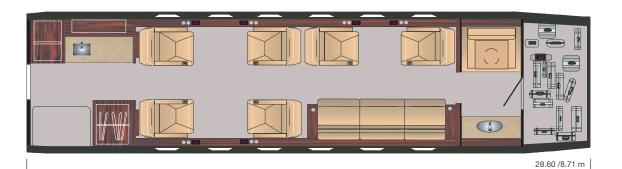
NetJets Challenger 350

	Passengers							
Cruise	mph	2	4	10				
Long Range High Speed	495 540	3,758sm 3,281sm	3,726sm 3,248sm	3,442sm 2,987sm				

NETJETS° Aircraft Comparison







NetJets Citation XLS

Interior Seating Length	16.00 ft
Overall Cabin Length	18.60 ft
Cabin Height	5.70 ft
Cabin Width	5.60 ft
Baggage Volume	79.00 ft ³

NetJets Citation Latitude

Interior Seating Length	17.25 ft
Overall Cabin Length	21.75 ft
Cabin Height	6.00 ft
Cabin Width	6.40 ft
Baggage Volume	100.00 ft ³

NetJets Challenger 350

Interior Seating Length	22.30 ft
Overall Cabin Length	28.60 ft
Cabin Height	6.08 ft
Cabin Width	7.17 ft
Baggage Volume	106.00 ft ³

2020 AIRCRAFT INTERCHANGE RATES

WITHIN NETJETS® U.S.1

					FL	YING ON							
OWNER OF	PHENOM 300	CITATION EXCEL/XLS	CITATION SOVEREIGN	CITATION LATITUDE	CITATION X*	CHALLENGER 350	CITATION LONGITUDE*	FALCON 2000*	CHALLENGER 650	GULFSTREAM G450*	GLOBAL 5000*	GULFSTREAM G550*	GLOBAL 6000*
Citation Encore+/Encore	1.21	1.44	1.72	1.72	1.89	2.16	2.16	2.16	2.54	3.00	3.35	3.40	3.60
Phenom 300	1.00	1.40	1.61	1.61	1.79	2.05	2.05	2.05	2.40	2.80	3.15	3.25	3.40
Citation Excel/XLS	0.95	1.00	1.43	1.43	1.57	1.79	1.79	1.79	2.09	2.45	2.72	2.85	2.95
Hawker 900XP/800XP	0.90	0.95	1.36	1.36	1.52	1.73	1.73	1.73	2.02	2.31	2.52	2.65	2.75
Citation Sovereign	0.80	0.90	1.00	1.10	1.37	1.50	1.50	1.60	1.75	2.05	2.23	2.40	2.45
Citation Latitude	0.80	0.90	1.00	1.00	1.37	1.50	1.50	1.60	1.75	2.05	2.23	2.40	2.45
Citation X	0.75	0.84	0.95	0.95	1.00	1.35	1.35	1.35	1.59	1.85	2.05	2.15	2.25
Gulfstream G200	0.69	0.74	0.90	0.90	0.95	1.11	1.11	1.25	1.49	1.65	1.83	1.93	2.03
Challenger 350	0.65	0.74	0.90	0.90	0.95	1.00	1.05	1.25	1.45	1.65	1.80	1.93	2.00
Citation Longitude	0.65	0.74	0.90	0.90	0.95	0.97	1.00	1.25	1.45	1.65	1.80	1.93	2.00
Falcon 2000EX	0.65	0.74	0.90	0.90	0.95	1.00	1.00	1.00	1.40	1.65	1.80	1.85	1.92
Challenger 650	0.55	0.64	0.75	0.75	0.81	0.85	0.85	0.90	1.00	1.20	1.42	1.52	1.62
Gulfstream G450/G400/GIV-SP	0.55	0.64	0.75	0.75	0.81	0.90	0.90	0.90	0.95	1.00	1.42	1.52	1.62
Global 5000	0.50	0.55	0.70	0.70	0.77	0.81	0.81	0.85	0.90	0.95	1.00	1.35	1.45
Gulfstream G550/GV	0.45	0.50	0.65	0.65	0.70	0.75	0.75	0.80	0.85	0.90	1.00	1.00	1.30
Global 6000	0.40	0.45	0.60	0.60	0.65	0.70	0.70	0.75	0.80	0.85	0.90	0.95	1.00

¹Rates subject to change with 60-days' notice

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^{*}Indicates a NetJets fleet that contains a limited number of aircraft. Requested interchanges to these fleet are not guaranteed. Owners wishing to request an interchange to one of these fleets should contact their Owner Services team, and NetJets will work with them to find a mutually acceptable solution.

THE NETJETS ADVANTAGE

Anyone can promise extraordinary experiences, but only NetJets has the legacy, resources, and vision to truly provide them. So when our Owners board one of our jets, they know—without a doubt—they're traveling with the ultimate in safety, service, and reliability.

OUR FLEET

FLEET SIZE

NETJETS

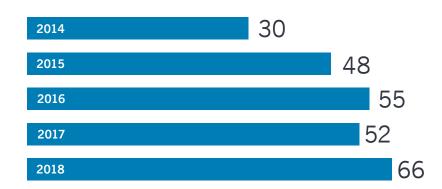
■ COMPETITORS' AVERAGE



521*
NETJETS

61 COMPETITORS' AVERAGE

NETJETS NEW AIRCRAFT DELIVERIES



OUR PILOTS

QUALIFICATION



REGULATORY



AVERAGE EXPERIENCE OF NETJETS APPLICANTS

EXPERIENCE



THE INDUSTRY
STANDARD

AVERAGE FLIGHT EXPERIENCE OF MOST NETJETS CAPTAINS

SECOND-IN-COMMAND TRAINING



REQUIRED BY LAW: EVERY 12 MONTHS



REQUIRED BY NETJETS: EVERY 6 MONTHS

OUR INVESTMENT IN SAFETY

SOFTWARE PREDICTS AND FLAGS FATIGUE-INDUCING SCHEDULES

CIRCADIAN RHYTHMS

SLEEP OPPORTUNITY

TRAVEL PATTERNS

PREVIOUS DUTY

RESULT: ALERT PILOTS LEAD TO SAFER FLIGHTS

CHECK FOR POTENTIAL RISK PATTERNS

DATA FROM

100s

OF FLIGHTS REVIEWED DAILY

RESULT: MAXIMUM EFFECTIVENESS FROM TARGETED TRAINING

ANNUAL INVESTMENT IN CREWMEMBER TRAINING

\$80 MILLION+

THAT'S MORE THAN SOME PRIVATE AVIATION COMPANIES SPEND ON PILOTS' SALARIES ALONE

300,000+

NETJETS FLIGHTS ANNUALLY

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^{*}Total does not include Executive Jet Management aircraft.

NETJETS FAST FACTS

ABOUT US

NetJets Inc., a Berkshire Hathaway company, has been the worldwide leader in private aviation for more than 55 years. As pioneers of shared aircraft ownership, we offer the world's most notable travelers individuals and businesses—all the benefits of whole aircraft ownership at a fraction of the cost and effort.

OUR PRODUCTS

NETJETS SHARE™

For those who fly 50 hours/year or more and prefer the benefits of owning the asset

NETJETS LEASE"

For those who fly 50 hours/year or more. Same access, without owning the asset **NETJETS MARQUIS CARD PROGRAM™**

25 hours of flight time, one simple payment.2 For those who fly fewer than 50 hours/year

OUR MISSION

To enhance the life of each Owner, one exceptional travel experience at a time.

OUR COMMITMENT TO SAFETY

SINGLE AIRCRAFT EXPERTISE

NetJets pilots are skilled at flying most aircraft but focus their expertise on flying one type

OVER 7X THE INDUSTRY STANDARD

Average flight experience of most NetJets captains

\$80 MILLION+

Annual investment in crewmember training

BECOME AN OWNER

Contact your NetJets Sales Executive or call 877-NETJETS (877-638-5387).

U.S. AND EUROPE FLEET³

LIGHT CABIN

99 Phenom 300

71 Citation XLS

MIDSIZE CABIN

38 Citation Sovereign

130 Citation Latitude

SUPER-MIDSIZE CABIN

Challenger 350

Citation Longitude

LARGE CABIN

14 Falcon 2000EX

Challenger 650

14 Gulfstream G450

Global 5000 14

25 Global 6000

MORE THAN

AIRCRAFT WORLDWIDE1

The largest, most diverse private fleet worldwide





ACCESS TO

5,000+ **AIRPORTS**

200+**COUNTRIES AND TERRITORIES**



Total number of aircraft includes aircraft under management by Executive Jet Management and NetJets Europe.

MARCH 2021

U.S. AND EUROPE FLEET



Embraer Phenom 300

New and renewal shares and leases and jet cards.

Orders: 50 firm/75 options Current Fleet: 99



Cessna Citation XLS

New and renewal leases and jet cards.

Current Fleet: 71



Cessna Citation Sovereign

New and renewal leases and jet cards.

Current Fleet: 38



Cessna Citation Latitude

New and renewal shares and leases and jet cards.

Orders: 25 firm/175 options

Current Fleet: 130



Bombardier Challenger 350

Share renewals, new and renewal leases and jet cards.

Orders: 75 firm/125 options

Current Fleet: 83



Citation Longitude

Currently selling shares only.

Orders: 175 options Current Fleet: 10



Dassault Falcon 2000EX

Only available with NetJets Europe.

Current Fleet: 14



Bombardier Challenger 650

New and renewal share and leases and jet cards.

Orders: 25 firm/50 options

Current Fleet: 25



Gulfstream G450

New and renewal leases and jet cards.

Current Fleet: 14



Bombardier Global 5000

New and renewal leases.

Global Orders: 30 firm/70 options Current Fleet: 14



Bombardier Global 6000

Currently selling shares and renewing shares and leases.

Global Orders: 30 firm/70 options Current Fleet: 25



Bombardier Global 7500

Currently selling shares only.

Global Orders: 30 firm/70 options Coming in 2021

FOR MORE INFORMATION, CONTACT YOUR NETJETS SALES EXECUTIVE OR CALL 877-NETJETS (877-638-5387).

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